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# Fostering Creativity Through Low-Pressure Activities

Elsbach and Hargadon (2006)\* suggest creativity among chronically overworked professionals can be enhanced by alternating between periods of cognitively challenging high-pressure work and periods of low-pressure, low-cognitive difficulty work. Have you noticed that the quality of your work performance changes based on the types, frequency, and duration of the mindless activity breaks you take? We hope some of these activities give you the break you need to relax, recharge, and refocus.

### The Perfect Gift!

Your first challenge is to imagine you have been given the perfect gift. It could be anything and is exactly what you want or need right now. Imagine opening your gift. What is it?



\*Elsbach and Hargadon, Enhancing Creativity Through "Mindless" Work: A Framework of Workday Design, Organization Science, 2006. There is more to discuss about all of the content in this booklet. Reach out if you are interested.

#### **Executive Word Search**

Let your mind wander as you look at the letters and words below. Can you think of how each word relates to something you or your team are doing?

D	E	С	I	S	I	V	E	L
E	W	Т	R	J	S	Т	R	0
G	R	Z	R	Р	Ν	F	_	G
А	ı	Α	Α	Y	0	U	Р	Ι
G	S	R	W	С	I	N	S	C
N	К	0	I	Α	Т	W	Ν	Α
E	N	Т	С	А	Р	М	Ι	L
E	G	Α	R	U	0	С	Α	N
L	E	Α	D	L	0	В	W	Р

Aware
Bold
Can
Courage
Decisive
Engaged

Fun Impact Inspire Lead Logical Map Now Options Risk Spark Trust Try



# Add more humor to your day

"Studies reveal that humor makes us appear more competent and confident, strengthens relationships, unlocks creativity, and boosts our resilience during difficult times." Humor, Seriously\*

One way to add more humor to your day is to be generous with your laughter. Do you know any fun jokes? Any funny stories? Are there any mistakes you can think of that you can turn into folklore?

Practice being generous with your laughter using the jokes below.

I'd tell you a chemistry joke, but I doubt I'd get a reaction.



I brought my co-worker an elephant and put it in the corner of his office. He said, "Thanks!" I said, "Don't mention it."

Past, present, and future walk into a bar... It was really tense.

Two antennae got married - the wedding was lousy, but the reception was outstanding.

How many programmers does it take to change a lightbulb? None! It's a hardware problem!

\*From *Humor, Seriously* by Jennifer Aaker and Naomi Bagdonas see https://www.humorseriously.com/

### Words in a Word

How many words can you make out of the letters in the word DEMONSTRATE in 2 minutes?					

Online generators return over 1000 words using the letters in DEMONSTRATE. Examples include demeanor, mentors, and attend.



# **Business Books Match**

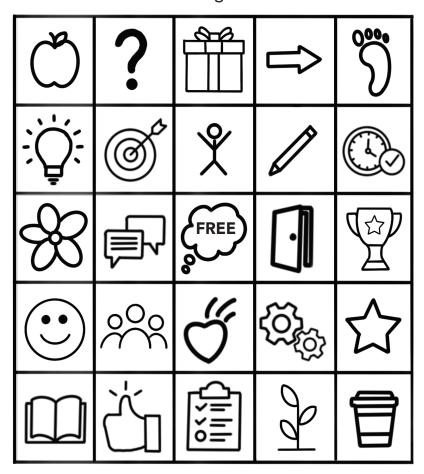
1. Atomic Habits Adam Grant 2. Dare to Lead Angela Duckworth B. 3. Outliers Brené Brown \_\_4. Thinking, Fast and Slow Carol Dweck D. 5. Grit Daniel Goleman F 6. Good to Great James Clear F. 7. Mindset Jim Collins G. 8. Radical Candor Kim Scott Н. \_9. Think Again Michelle Obama 10. Influence Robert B. Cialdini J. 11. Quiet Susan Cain Κ. \_\_\_12. Emotional Intelligence Malcolm Gladwell 13. Becoming M John Doerr 14. Measure What Matters Daniel Kahneman N.

How many titles and authors of these popular business books can you match? Have any of the books changed how you think about your professional or personal life? Are there any you want to know more about? Record at least one thought that comes to mind as you think about these books.

Looking for ways to meet other professionals and discuss ideas from books like these? Sparkling Leaders runs virtual networking sessions where we discuss content from popular business books and articles. In the sessions we briefly introduce key concepts. We then reflect on and discuss how we might apply them. Sign up at sparklingleaders.com.

#### **BINGO!**

Do, see, or think about five in a row, column, or diagonal.



The original American version of BINGO is a game of chance where players mark off numbers on 5x5 cards as they are called out until someone has 5 in a row, column, or diagonal. For a 5x5 grid with a free spot in the center, there are approximately  $5.52 \times 10^{26}$  card combinations (from Wikipedia).

On the board above, what is the maximum number of spaces you could complete without winning BINGO?

### **Power Categories\***

Can you think of one word for each letter in the word POWER for the following categories? Write down the first word or phrase that comes to mind. Activities like these can prompt stories and help with writing speeches.

Colors Example: Purple, Ochre, Wheat, Emerald, Rose
Finance Terms:
Titles you might bestow on others:
Things you might bring on a trip:
Places you might go:
Things you want to see, hear, or do:

<sup>\*</sup>Did you ever play Scattergories? It's a category-based party game originally published by Parker Brothers in 1988. https://en.wikipedia.org/wiki/Scattergories

#### Be Curious! Ask Questions!

Asking questions is a core leadership skill. When used effectively questions can build relationships, enable trust, and lead to exciting innovations. Figuring out which questions to ask, however, requires active thought and reflection.

**Try a Question Audit\***. For the next 12 to 24 hours, make a note of:

- The questions you ask others
- The questions others ask you
- The questions you ask yourself
- The questions you search for answers to



What were the last three questions you asked or things you searched for online?

\*One of the exercises we run based on Questions are the Answer by Hal Gregersen.

See https://halgregersen.com/ for more about how Questions are the Answer.

# **Alphabet Challenge**

Can you think of a word or phrase you could tell a story about that starts with each letter below?

Α	N
В	0
C	P
D	Q
E	R
F	S
G	T
H	U
	V
J	W
Κ	X
L	Υ
М	Z

#### **Business Buzzword Scramble**

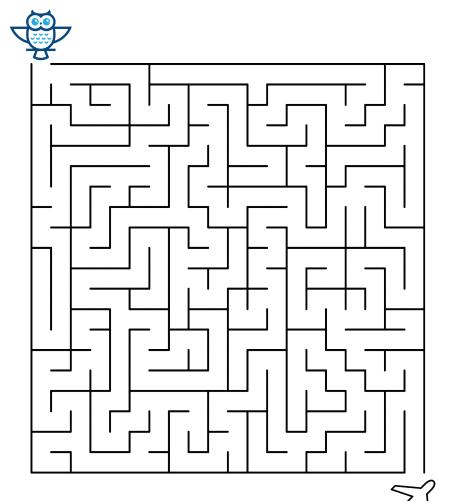
How many of the following buzzwords can you unscramble?

VPOIT	
TUOHCIPNTO	
LBOI HTE AOCNE	
HRAD OPST	
UEBL KYS	
KTEA TIHS FOLNIFE	
EPDE EIDV	
NTEX NRTIGEAOEN	
WDBNHTAID	
WNE NLAMOR	
ILRCEC AKCB	
RELVGEAE	
NPIG EM	
DRLIL DWON	
OEMV HTE ELENDE	

Do you use any of these buzzwords in your speech? Do you find yourself using them in writing? To communicate clearly and inclusively, it is recommended to reduce jargon and buzzwords wherever possible—especially when recruiting or applying for a job.

For more information see https://www.canva.com/business-cards/jargon-of-jobs/

### Help Scops the owl get to the airport!



Doing mazes can help improve visual tracking, which can increase visual comfort, ease, and efficiency. Vision tracking issues make reading difficult. Try doing the maze with just your eyes.

See https://www.covd.org/ for more information about vision therapy and how it can help reduce eye strain.

#### You've Got This!

Are you satisfied with your goal systems? In *Atomic Habits*, James Clear suggests we focus on who we want to be instead of what we want to achieve. Visualize the type of person you want to be, then set small wins to move towards changing your self-image.

Try using this focus with an Objectives and Key Results (OKRs)\* structure. For each objective or goal, list 3 to 4 measurable milestones (key results or small wins) you could achieve in the next 90 days.

I want to be the person who	
Small win	
Small win	
Small win	

Set a time each week to record your progress.

"We do not rise to the level of our goals, we fall to the level of our systems." Adapted from James Clear, Atomic Habits\*\*

\*OKRs should connect an individual's objectives (short-term goals) and key results (progress measurement) to team and company goals. Set OKRs quarterly then measure and share progress often. From Measure What Matters by John Doerr

For more information on OKR cycles see https://www.whatmatters.com/resources/a-typical-okr-cycle



\*\*FYI James Clear's quote was adapted from Archilochus, "We don't rise to the level of our expectations, we fall to the level of our training." See https://jamesclear.com/ for more about Atomic Habits.

### Congratulations!

We'd like to thank you for all you have been doing. Personalize the award medal circle and fill in your name below. Take a minute to imagine the perfect speech being given for you. What are the key points?



With our deepest appreciation we hearby honor

with this medal in recognition for your passion, unconditional committment, and enduring service.

### Solutions!

#### Word Search

D	Е	C	_	S	_	٧	E	L
Е	W	Т	R	ט	S	Т	R	0
G	R	Ν	R	Р	Z	F	_	G
Α	-	Α	Α	Υ	0	U	Р	_
G	S	R	W	С	_	N	S	С
N	К	0	_	Α	Т	W	N	Α
Е	N	Т	С	Α	Р	М	-	L
Е	G	Α	R	U	0	С	Α	N
L	E	Α	D	L	0	В	W	Р

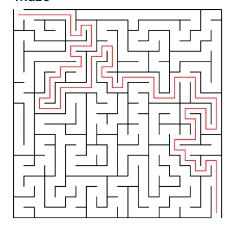
#### **Book Titles and Authors**

(FCLNBGDHAJKEIM) Atomic Habits, James Clear; Dare to Lead, Brené Brown; Outliers, Malcolm Gladwell; Thinking, Fast and Slow, Daniel Kahneman; Grit, Angela Duckworth; Good to Great, Jim Collins; Mindset, Carol Dweck; Radical Candor, Kim Scott; Think Again, Adam Grant; Influence, Robert B. Cialdini: Quiet, Susan Cain: Emotional Intelligence, Daniel Goleman: Becoming. Michelle Obama: Measure What Matters, John Doerr

#### **Example words from Demonstrate**

Detonates, moderates, resonated, smartened, smattered, tormented, enamored, mastered, mattered, nematode, ransomed, reasoned, remotest, restated, streamed, teamster, attorns, daemons, demotes, denotes, donates, dormant, earnest, eastern, endmost, endorse, entreat, estated, maestro, matrons, matters, meanders, meanest, monster, randoms, renamed, roasted, rodents, rotated, sedater, senator, snorted, stardom, steamed, tandom, toasted, treated, started, stormed, amends, enders, meters, erased, meteor, modern, otters, roamed, resend, sateen, seared, seamed, snared, trades, trends, adores

#### Maze



#### **Buzzwords**

Pivot, Touchpoint,
Boil the ocean, Hard stop,
Blue Sky, Take this offline, Deep
dive, Next generation,
Bandwidth,
New Normal, Circle back,
Leverage, Ping me, Drill down,
Move the needle

**BINGO:** You could do 19 activities, not including the free space, without completing a row, column, or diagonal.





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